

NIB
2903/306
3306
PROJECT AND CONTRACT
MANAGEMENT
July 2016
Time: 3 hours



THE KENYA NATIONAL EXAMINATIONS COUNCIL
DIPLOMA IN SUPPLY CHAIN MANAGEMENT
MODULE III
BUSINESS EDUCATION SINGLE AND GROUP CERTIFICATE EXAMINATIONS
STAGE III

PROJECT AND CONTRACT MANAGEMENT

3 hours

INSTRUCTIONS TO CANDIDATES

*This paper consists of SEVEN questions.
Answer any FIVE questions.
All questions carry equal marks.
Write your answers in the answer booklet provided.
Candidates should answer the questions in English.*

This paper consists of 2 printed pages.

Candidates should check the question paper to ascertain that both pages are printed as indicated and that no questions are missing.

©2016 The Kenya National Examinations Council.

Turn over

1. (a) One of the methods that may be used for project scheduling in the critical path analysis. Explain **five** factors that should be considered when using this method. (10 marks)
- (b) Highlight **five** benefits that a firm may derive from using the open tender method in sourcing for requirements in a project. (10 marks)
2. (a) Give **five** reasons that may influence a contractor to sub-contract some part of a project that he may be undertaking. (10 marks)
- (b) There are certain challenges that may hinder the full implementation of project plans. Highlight **five** of these challenges. (10 marks)
3. (a) Explain **five** circumstances under which the direct procurement method may be considered inappropriate in project contracting. (10 marks)
- (b) Explain **five** benefits that an organization may realise from using a line organizational structure in the management of a project. (10 marks)
4. (a) Give **five** reasons that may lead to the premature closure of a project contract. (10 marks)
- (b) Explain **five** factors that a project officer should consider when undertaking a feasibility study for a project. (10 marks)
5. (a) Mr. Sindi is in the process of preparing a progress report for an on-going project contract. Outline **five** aspects of the project that he should include in the report. (10 marks)
- (b) There are certain features that tend to define the unique nature of a project. Outline **five** of these features. (10 marks)
6. (a) A supply chain officer has been asked to prepare a project plan for a proposed project in his organization. Describe the steps that the officer should follow while undertaking this task. (12 marks)
- (b) One of the tools that may be used to monitor the implementation of a project is the control chart. Outline **four** benefits to a firm that uses this tool. (8 marks)
7. (a) A government department has received bids from potential contractors for a major contract it intends to undertake. Highlight **five** types of information that should be contained in the bids. (10 marks)
- (b) Any organization involved in project related works would be expected to evaluate the projects before issuing a completion certificate. Give **five** reasons that make this practice necessary. (10 marks)

THIS IS THE LAST PRINTED PAGE.