

2922/202
PROJECT PROCUREMENT AND MANAGEMENT
July 2023
Time: 3 hours



THE KENYA NATIONAL EXAMINATIONS COUNCIL

DIPLOMA IN PROJECT MANAGEMENT

MODULE II

PROJECT PROCUREMENT AND MANAGEMENT

3 hours

217

INSTRUCTIONS TO CANDIDATES

*This paper consists of SEVEN questions.
Answer any FIVE questions.
All questions carry equal marks.
Write your answers in the answer booklet provided.
Candidates should answer the questions in English.*

This paper consists of 2 printed pages.

Candidates should check the question paper to ascertain that both pages are printed as indicated and that no questions are missing.



1. (a) Outline **five** roles that the procurement function plays in the execution of a project in an organisation. (10 marks)
- (b) Explain **five** benefits that may accrue to an organisation from accurately specifying its project material requirements. (10 marks)
2. (a) Outline **five** circumstances under which an organisation may prefer to procure its project materials from the local sources. (10 marks)
- (b) Jombo Limited is in the process of evaluating tenders submitted by contractors for one of its projects. Outline **five** aspects of the tender that may be covered at the technical evaluation stage. (10 marks)
3. (a) Some organisations undertaking projects prefer procurement consultants in the acquisition of project materials. Explain **five** factors that an organisation may consider when pre-qualifying such consultants. (10 marks)
- (b) Outline **five** reasons that may account for the choice of sea as the mode of transporting imported equipment for a project. (10 marks)
4. (a) Explain **five** strategies that a project manager may apply to unlock a deadlock during negotiations with project contractors. (10 marks)
- (b) Explain **five** factors that may lead to delays in executing a project contract in an organisation. (10 marks)
5. (a) Outline **five** ways in which the warehouse function may enhance efficiency in project execution. (10 marks)
- (b) A certain organisation has decided to adopt the Just-In-Time strategy in its project procurement operations. Explain **five** advantages of adopting this strategy. (10 marks)
6. (a) Explain **five** unethical practices that a project procurement officer should avoid in an organisation. (10 marks)
- (b) Explain **five** factors that an organisation may consider when developing its physical distribution system. (10 marks)
7. (a) Pongo Limited has decided to adopt the Alternative Dispute Resolution mechanism when resolving disputes with project contractors. Explain **five** advantages of adopting such mechanisms. (10 marks)
- (b) Some organisations use the services of experts to make professional judgement during the tender evaluation process. Explain **five** benefits that may accrue to such organisations from using the experts. (10 marks)

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